

## Marcelo Mindlin

From 1989 to present, Mr. Mindlin has been the Founding Partner and Chairman of “**Grupo EMES**” (formerly Grupo Dolphin S.A.), one of the largest private equity and institutional investors in Argentina. Grupo EMES is the controlling shareholder of **Pampa Energía S.A.** and of **Grupo Orígenes**:

- A) Chairman and CEO of **Pampa Energía S.A.**, the largest independent integrated energy in Argentina, listed in the NYSE and Buenos Aires Stock Exchange, with a current market cap of US\$4.5 billion. Through its subsidiaries, Pampa participates in the electricity and oil and gas value chain:

Pampa Energía is currently one of the most important energy companies in Argentina, and is involved through its subsidiaries in 10% of electricity generation, 95% of electricity transmission and 21% of electricity distribution, as well as in 8% of natural gas production and 60% of natural gas transportation. Moreover, the company is also involved in petrochemical industry and owns 6% of the national downstream sector, with a refinery and 270 gas stations

- B) Chairman of Grupo EMES, owns 50% of Grupo Orígenes (“GO”), one of the leading insurance groups in Argentina. Orígenes has two core business: private savings and life insurance. It has approximately US\$1.5 billion in assets under management and is the largest private institutional investor fund in the local market. By providing a wide portfolio of capital-protected private savings products, GO is strategically positioned as an alternative to the public pension system.

Mr. Mindlin is a member of the Americas Society Chairman’s International Advisory Council. He also serves as chairman and founder of ‘Todo Por Los Chicos’ and Fundación Pampa charity organizations. In the past, Mr. Mindlin has served as chairman of Tzedaká, the largest charity foundation within the Jewish Community in Argentina. He is also President of “Holocaust Memorial Museum” in Argentina.

In April 2017, Mr. Mindlin was named ‘Entrepreneur of the Year’, a recognition granted by Ernst and Young Argentina.

Mr. Mindlin holds a Master of Science in Business Administration from Universidad del CEMA (Center of Macroeconomic Studies). He also holds an undergraduate degree in Economics from Universidad de Buenos Aires.

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